**2021 PMP Exam Debrief from Priya K.**

The questions seem to be written from a third-person perspective.

A lot of "You are doing this ...", "As a project manager, you were tasked with ...", etc. And, "Blah, blah, blah is true now what do you do ..."

Example:  "A new project manager joined the project to do X, Y, and Z ... What should the project manager do?".

"A company is trying to do A, B, and C. What tool or technique (deliverable?) should the project manager use to accomplish A?"

"Someone requested to change the requirements ... What will the project manager require prior to changing the scope?"

"Something happened in a project. Two team members got into a shouting argument. What should the project manager have done to prevent the incident?"

The question stem tends to use two short sentences followed by "What should the project manager do?"

or

"What could the project manager have done to avoid?"

Answers can be one-word responses, or they can be medium phrases.

Scenarios can be 5 - 6 sentences . . .

You have an SPI = ??, what do you tell the customer . . .

Many, many questions like this . . . You are on a project that is [over budget, behind schedule, ahead of schedule] what is your next step?

For the PROCESS questions, you still have to know where you are on PMBOK page 25